

Competition Agency Procedures (CAP) Framework– Work Plan 2025-2026

CAP Mission

The benefits of the ICN Competition Agency Procedures (**CAP**) are as obvious today as they were at its enactment in 2019: procedural fairness in investigations is critical to the effectiveness and credibility of competition agencies. The CAP provides a framework of principles and best practices for agencies to use to reach that goal. As a non-binding, opt-in framework, the CAP uses the ICN infrastructure to increase visibility of the principles and to promote agreement among competition agencies that operate in differing legal regimes and enforcement systems.

CAP Strategic Goals

1. Encourage all current CAP signatories to confirm their participation and commitment to the CAP principles.
2. Promote awareness of the importance of procedural fairness and globally accepted due process norms.
3. Gather information on CAP areas of particular interest to inform further work.
4. Promote CAP principles via programming to address areas of interest.
5. Encourage non-signatory competition agencies to sign on to the CAP.

Current Co-chairs:

Competition Agency	Agency representative names	Contact emails
Germany BkartA	Shiraz Richter	Shiraz.Richter@bundeskartellamt.bund.de
US DOJ	Patty Brink	Patricia.brink@usdoj.gov
Poland UOKiK	Hanna Koehler	hanna.koehler@uokik.gov.pl

CAP will initiate the following new projects in the 2025-26 ICN year:

New Project Initiated in 2025-26: **CAP 2.0**

Description	Total Project Duration	Final Work Product Output(s) and Anticipated Delivery Date(s)	Lead Contact Details
<p>As the CAP enters its sixth year, it is important it be revitalized. Co-chairs BkartA, USDOJ and UOKiK propose a multi-year plan aimed at:</p> <p>(1) Promoting the CAP: encouraging current CAP signatories to reaffirm their commitment to the CAP, and seeking new signatories to the CAP;</p> <p>(2) Outreach: identifying key procedural fairness issues to be addressed; and</p> <p>(3) Offering hands-on insights into how agencies approach these issues within their legal frameworks and share lessons learned and success stories in a written report.</p> <p>This project will focus on key challenges that enforcers face in meeting the goals of the CAP, taking a practical, experiential-based approach.</p>	3 years -- 2025-2027	<ol style="list-style-type: none"> 1. Update CAP participant lists and templates –ongoing 2. Information Gathering: Identify key issues to be addressed via the CAP – October 2025 3. CAP Webinar - Hold webinar (topic TBC) – February 2026 4. CAP Written Report 5. CAP session at AC to present Written Report and discuss TBD topics 	<p>USDOJ -- Patty Brink Patricia.brink@usdoj.gov;</p> <p>BKartA – Shiraz Richter Shiraz.Richter@bundeskarte.lamt.bund.de</p> <p>Poland - Hanna Koehler hanna.koehler@uokik.gov.pl Martyna Derszniak martyna.derszniak-noirjean@uokik.gov.pl Iryna Kokun iryna.kokun@uokik.gov.pl</p>

Project Milestones: **CAP 2.0**

Milestone Date	Work product deliverable	Description
Sep, 2025	Email	Email to CAP members to update participant lists and encouraging members to update templates
17 Sep, 2025	ICN Kick-off Call 2025-26	Promote the CAP at the annual ICN Kick-off Call
Oct, 2025	Information gathering	Seek info from members, likely via email, on what topics within the CAP the project should focus on. Similar outreach to NGA's
Feb, 2026	Webinar	Webinar on topic TBD
May, 2026	Report	Brief written report on the webinar to be presented at AC 2026
May, 2026	BOS	Presentation at AC