

Survey ID: _____

[1]

SHORT TERM INTERVENTIONS

The purpose of this survey is establish the characteristics, role, and effectiveness of short-term interventions – short-term assignments by foreign advisor(s) to your competition agency. A short term intervention (STI) has a duration of less than one month, and for the purposes of this survey is not one that is focused exclusively on a legislative drafting project, a seminar, or the preparation of academic studies.

1) Approximately how many different short-term interventions have taken place at the Agency? _____ [2]

If your Agency has had more than one short term intervention, please answer the following questions for the STI RELATED TO THE PROJECT WE ARE CURRENTLY DISCUSSING ONLY. If this project has had more than one STI, please answer for THE MOST RECENT STI ONLY.

2) When did the STI take place? Began in mo: _____ [3] year: _____ [4]

3) How long did the advisor(s) spend at your Agency (total person/days)? _____ [5]

4) How many advisors participated in this assignment? _____ [6]

5) What were the nationalities of the advisor(s)? _____ [7]

_____ [8]

_____ [9]

_____ [10]

6) The advisor(s) were affiliated with:

(mark the number of advisors for each affiliation, use a zero for none)

◆ a competition agency _____ [11]

◆ a university law school _____ [12]

◆ a university economics department or business school _____ [13]

◆ a multinational lender or organization _____ [14]

◆ a private firm _____ [15]

◆ other (please specify): _____ [A] _____ [16]

◆ don't know _____ [17]

If the answer to 6 above is not "a competition agency", to your knowledge, have any of the advisor(s) ever worked in a competition agency?

Y N DK [18]

7) What is the educational background of the advisor(s):

(mark the number of advisors with each kind of educational background, use a zero for none)

◆ law _____ [19]

◆ economics _____ [20]

◆ both law and economics _____ [21]

◆ public administration _____ [22]

◆ other (please specify): _____ [B] _____ [23]

◆ don't know _____ [24]

8) Did any of the advisor(s) provide any type of technical assistance to your Agency prior to this STI ?

Y N DK [25]

9) Please indicate the degree of influence that the Agency had over the following decisions:
Use a scale of 1 (not influential) to 7 (most influential)

◆ Selecting the advisor(s) 1 2 3 4 5 6 7 NA [26]

◆ Choosing the timing of the assignment 1 2 3 4 5 6 7 NA [27]

◆ Drafting the terms of reference for the assignment 1 2 3 4 5 6 7 NA [28]

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10) Prior to the advisor’s(s’) arrival, did the Agency explain what it wanted the advisor(s) to focus on during the mission ? Y N [29]

11) When the advisor(s) arrived for the mission, was there an opportunity for the Agency to clarify what it wanted during the mission? Y N [30]

◆ If changes were proposed during this meeting, did the advisor(s) incorporate these changes ? Y N NA [31]

12) Please describe how much time the advisor(s) spent on the following activities. Use a scale of 1 (no time at all) to 7 (greatest amount of time).

Activities	Over the course of the STI, how much of the advisor(s)’ collective time was spent on the following activities? Use a scale of 1 (no time at all) to 7 (greatest amount of time).	How would the Agency have preferred the advisor(s) spend his (their) time on the following activities? Use a scale where 1 is less time; 2 is the same amount of time actually spent; 3 is more time.
Advising on the selection of cases to pursue	1 2 3 4 5 6 7 NA [32]	1 2 3 NA [33]
Advising on cases	1 2 3 4 5 6 7 NA [34]	1 2 3 NA [35]
Advising senior Agency officials	1 2 3 4 5 6 7 NA [36]	1 2 3 NA [37]
Writing manuals of investigative and analytical techniques	1 2 3 4 5 6 7 NA [38]	1 2 3 NA [39]
Drafting new regulations or internal procedures	1 2 3 4 5 6 7 NA [40]	1 2 3 NA [41]
Conducting internal workshops/staff training sessions	1 2 3 4 5 6 7 NA [42]	1 2 3 NA [43]
Advising government officials from other agencies	1 2 3 4 5 6 7 NA [44]	1 2 3 NA [45]
Conducting external conferences	1 2 3 4 5 6 7 NA [46]	1 2 3 NA [47]

13) How satisfied were you with the following activities? Use a scale of 1 (very dissatisfied) to 7 (very satisfied).

- ◆ Advising on the selection of cases to pursue 1 2 3 4 5 6 7 NA [48]
- ◆ Advising on cases 1 2 3 4 5 6 7 NA [49]
- ◆ Advising senior Agency officials 1 2 3 4 5 6 7 NA [50]
- ◆ Writing manuals of investigative and analytical techniques 1 2 3 4 5 6 7 NA [51]
- ◆ Drafting new regulations or internal procedures 1 2 3 4 5 6 7 NA [52]
- ◆ Conducting internal workshops/staff training sessions 1 2 3 4 5 6 7 NA [53]
- ◆ Advising government officials from other agencies 1 2 3 4 5 6 7 NA [54]
- ◆ Conducting external conferences 1 2 3 4 5 6 7 NA [55]
- ◆ Other (please specify): _____ [C] 1 2 3 4 5 6 7 NA [56]

14) Did the advisor(s) speak any of the working languages used by your Agency? Y N DK [57]
 If no, did the advisor(s) have a dedicated interpreter? Y N DK [58]

15) Which of the following topics were the subject matter of this STI?

- ◆ Competition policy Y N [59]
- ◆ Mergers Y N [60]
- ◆ Cartels and restrictive agreements Y N [61]
- ◆ Abuse of dominance Y N [62]
- ◆ Regulated sectors Y N [63]
- ◆ Investigative techniques Y N [64]
- ◆ Agency administration, organization, procedure Y N [65]
- ◆ Other (specify which): _____ [D] Y N [66]

16) Please indicate the degree of influence that the Agency had over selecting the subject matter of this STI. Use a scale of 1 (not influential) to 7 (most influential) 1 2 3 4 5 6 7 NA [67]

17) Which of the following activities were used by the advisor(s) on this STI?

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- ◆ workshops Y N [68]
- ◆ one on one meetings Y N [69]
- ◆ interactive hypotheticals or case studies Y N [70]
- ◆ lectures Y N [71]
- ◆ review of economic/legal background of draft agency decisions Y N [72]
- ◆ other (specify which): _____ [E] Y N [73]

18) Please indicate the degree of influence that the Agency had over selecting the types of activities used by the advisors on this STI. Use a scale of 1 (not influential) to 7 (most influential)

1 2 3 4 5 6 7 NA [74]

- 19) Did the advisor(s) provide any materials or information sources
- ◆ before the assignment? Y N [75]
 - ◆ during their assignment? Y N [76]
 - ◆ after their assignment? Y N [77]

20) Were the materials presented in the working language(s) used by your agency ? Y N [78]
 If not, were the materials subsequently translated? Y N [79]
 If the materials were translated, did your Agency pay the translation costs ? Y N [80]

21) Were the materials supplied in an electronic format? Y N [81]

22) Did you distribute the materials within the agency? Y N [82]

23) Did you distribute the materials outside the agency? Y N [83]

- 24) Since the end of the STI, has the Agency contacted any of the advisors for:
- ◆ case-related advice Y N DK NA [84]
 - ◆ additional technical assistance projects Y N DK NA [85]
 - ◆ other (specify) _____ [F]

25) Please indicate your level of agreement or disagreement with the following statements as they apply to the **short term intervention** component of the technical assistance project. Use a scale of 1 (strongly disagree) to 7 (strongly agree)

- ◆ The goals and objectives of this STI component were clearly articulated 1 2 3 4 5 6 7 NA [86]
- ◆ The activities of this STI component were appropriate for the Agency's age and capacity 1 2 3 4 5 6 7 NA [87]
- ◆ This STI component was designed to take account of the local legal and economic environment 1 2 3 4 5 6 7 NA [88]
- ◆ There were opportunities to make adjustments to this STI component to reflect changing conditions 1 2 3 4 5 6 7 NA [89]
- ◆ This STI component of the project achieved its objectives 1 2 3 4 5 6 7 NA [90]
- ◆ This STI component has made an important contribution to the Agency's ability to carry out its mission or objectives 1 2 3 4 5 6 7 NA [91]

26) Please indicate your level of satisfaction with the following aspects of the **short term advisor** component of the technical assistance project. Use a scale of 1(very dissatisfied) to 7 (very satisfied)

- ◆ The overall quality of the STI component 1 2 3 4 5 6 7 NA [92]
- ◆ The overall quality of the advisors themselves 1 2 3 4 5 6 7 NA [93]
- and more specifically:
- ◆ The applicability and usefulness of the advice provided by the advisors 1 2 3 4 5 6 7 NA [94]
- ◆ The advisors' knowledge and understanding of the subject matter 1 2 3 4 5 6 7 NA [95]
- ◆ The advisors' knowledge and understanding of local legal and economic conditions 1 2 3 4 5 6 7 NA [96]
- ◆ The quality of materials and cases used in the STI 1 2 3 4 5 6 7 NA [97]

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- ◆ The types of activities used by the advisor(s) (e.g. workshops, one on one meetings, interactive hypotheticals or case studies, lectures, etc.) 1 2 3 4 5 6 7 NA [98]
- ◆ The availability of the advisors after the STI ended 1 2 3 4 5 6 7 NA [99]

Please indicate your level of satisfaction with the following aspects of the **short term advisor** component of the technical assistance project. Use a scale of 1 (very dissatisfied) to 7 (very satisfied)

- ◆ The overall impact of the STI component on the effectiveness of the Agency at fulfilling its mission or objectives 1 2 3 4 5 6 7 NA [100]
- and more specifically:
- ◆ Resulting improvements in the skill levels of the staff whom the advisor(s) worked with 1 2 3 4 5 6 7 NA [101]
- ◆ Resulting improvements in the ability of the Agency to handle new types of cases or violations due to the STI component 1 2 3 4 5 6 7 NA [102]
- ◆ Resulting improvements in the enforcement success of the Agency due to this STI component 1 2 3 4 5 6 7 NA [103]
- ◆ Resulting improvements in the quality of decisions rendered by the Agency due to this STI component 1 2 3 4 5 6 7 NA [104]

27) How does this STI activity compare with other STI activities that the Agency has received?
Use a scale of 1 (much less useful) to 7 (much more useful). 1 2 3 4 5 6 7 NA [105]

28) Would it be useful for the Agency to have another STI component in the future?
Use a scale of 1 (not useful) to 7 (most useful). 1 2 3 4 5 6 7 NA [106]